

## Growing Minharille MINDFULLY



## **Tonight's Work Session**

#### **Review Draft Results of:**

- Housing Needs Analysis
- Economic Opportunities Analysis
- Public Lands Need Analysis

**Discuss Next Steps** 

Updates of 2019/2020 Drafts



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#### **Review Draft Results of:**

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- Economic Opportunities Analysis
- Public Lands Need Analysis

**Discuss Next Steps** 

Updates of 2019/2020 Drafts

State Mandate – HB 2003 (2019 Legislative Session), McMinnville needs to submit a Housing Needs Analysis and updated Buildable Lands Inventory prior to December 31, 2023.



## City Council Strategies

**GOAL:** HOUSING – Create diverse housing opportunities that support great neighborhoods.

OBJECTIVE: Conduct thorough and timely planning and forecasting to ensure that regulatory frameworks and land supply align with market-driven housing needs.

<u>GOAL: GROWTH AND DEVELOPMENT CHARACTER</u> – Guide growth and development strategically, responsively, and responsibly to enhance our unique character.

OBJECTIVE: Define the unique character through a community process that articulates our core principles.

OBJECTIVE: Strategically plan for short and long-term growth and development that will create enduring value for the community.

## Background and History



### 2016 - LONG RANGE PLANNING NEEDS ASSESSMENT

#### PLANNING DEPARTMENT: REVIEW/STATUS OF LONG RANGE PLANNING PROGRAM

TYPE OF PLAN	PLAN	ADOPTED	UPDATED	PRIORITY (H, M, L)	RISK (H, M, L)	Tax Base ROI	Quality of Life	CASH RESOURCE	STAFF RESOURCE
COMPREHENSIVE PLAN	Community Vision	1981	2001: 15 Years	Н		Х	Х	\$225,000	1.25 FTE for 2 Years
			Past Due						
	Comprehensive Comp Plan Update	1981	2001: 15 Years Past Due	Н		Х	X	\$75,000	.5 FTE for 1 Year
	Transportation System Plan	2010	2020	L		X	Х	\$150,000	.5 FTE for 1 Year
	Public Facility Plan	1995	2005: 10 Years Past Due	М		Х	X	\$150,000	.5 FTE for 1 Year
	Parks Master Plan	1999	2009: 6 Years Past Due	M		Х	X	\$75,000	.5 FTE for 1 Year
	Historic Preservation Plan	1987	1997: 20 Years Past Due	Н			Х	\$15,000	.25 FTE for 6 months
	BLI – Housing	2001	2005: 10 Years Past Due	Н		X	Х	In-House	.5 FTE for 6 months
	BLI – Economic	2012 (2001)	2017	Н		X	X	In-House	.5 FTE for 6 months
	Housing Needs Analysis	1998	2008: 8 Years Past Due	Н		X	X	\$50,000	.5 FTE for 1 Year
	Economic Opportunity Analysis	2014 (2001)	2024	M		X	X	\$25,000	.25 FTE for 1 Year
	Urban Reserve Area	NEVER DONE		Н		X	X	\$500,000	2 FTES for 2 Years
	UGB Amendment	1998 – Never Final	2003: 13 Years Past Due	Н		Х	X	\$500,000	2 FTES for 2 Years
	Add Zones to Comp Plan – Airport, Park, Public Facility	NEVER DONE		Н				In-House	.25 FTE for 1 Year

State Law Mandates
Federal Law Mandates
Strategic Planning
Foundational
Documents

- Comprehensive Plan
- Development Code



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	Public Facility Plan	Ple	an -	13	100	19		000	.5 FTE for 1 Year
	Complete Sive Comp Plan Update  Transportation System Plan  Public Facility Plan  Complete Sive Plan  BLI  BLI  Housing Analysis  Economic	<b>9</b> • •	.cin	g –	17				.5 FTE for 1 Year
	PI BLI	Hor	, on'	1					.25 FTE for 6 months
	BLI	A - '	200					m-House	.5 FTE for 6 months
	BLI – E		. 19	47		Х	Х	In-House	.5 FTE for 6 months
	Housing Analysis	rks	rears Past Due	Н		X	Х	\$50,000	.5 FTE for 1 Year
		2014 (2001)	2024	M		Х	X	\$25,000	.25 FTE for 1 Year
	Opportunity Analysis	NIEL (ED		Н		Х	X	\$500,000	2 FTES for 2 Years
	Urban Reserve Area	NEVER DONE					1	\$500,000	2 FTFC 4 2
			2003: 13 Years Past Due	Н		X	X	\$300,000	2 FTES for 2 Years

State Law Mandates
Federal Law Mandates
Strategic Planning

**Documents** 

**Foundational** 

- Comprehensive Plan
- Development Code

\$1,700,000 + 2 FTES



Slide from January 2017 City Council Meeting

## WORK SESSION DISCUSSION

## Long Range Strategic Planning

TYPE OF PLAN	PLAN	ADOPTED	UPDATED	PRIORITY (H, M, L)	RISK (H, M, L)	Tax Base ROI	Quality of Life	CASH RESOURCE	STAFF RESOURCE
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#### THE CITY OF MCMINNVILLE MISSION:

BUDGET NEEDS

The City of McMinnville is primarily responsible for maintaining a safe and livable environment within the community. This is achieved by providing open governance and efficient delivery of services.

#### THE PLANNING DEPARTMENT ACHIEVES THIS BY:

Providing excellent customer service, public engagement, and proactive planning programs to promote McMinnville as the most livable and prosperous city in the state of Oregon now and into the future.

Work Product	June 30, 2017	FY 2017-18	FY 2018 – 19	FY 2019 – 2020
Long-Range Plans	Three Mile Lane Great Neighborhood Principles Annexation BLI – Housing and Economic	Community Vision Historic Preservation Plan Housing Needs Analysis Economic Development Strategy	City Center Housing Strategy Downtown Plan Urban Reserve Area Airport Ec Dev Strategy	UGB Amendment     Parks Master Plan
Comprehensive Plan Amendments	Citizen Advisory Committee Airport Zone Park Zone	Airport Zone     University Zone     Public Facility Zone	Housing     Economic Development	Livability
Zoning Ordinance Amendments	Travel Commercial Zone Wireless Facilities Landscape Trees Historic Preservation	General Procedures     Multi Family     Residential Zone     Amendments	Commercial Zone Amendments Industrial Zones Site/Design Review	Planned Development     Land Division Standards

\$200,000 Contractual

Services

Add One FTE

\$300,000 Contractual



Add One FTE

\$300,000 Contractual

## FIVE YEAR WORK PLAN

Work Product	2017-19	2019-21	2021-23
Long-Range Plans	Three Mile Lane Great Neighborhood Principles Annexation BLI - Housing Historic Preservation Plan Housing Needs Analysis / Strateg Economic Development Strategy	City Center Housing Strategy Downtown Plan Urban Reserve Area Airport Ec Dev Strategy	UGB Amendment Parks Master Plan Highway 99 Corridor Study
Comprehensive Plan Amendments	Citizen Involvement     Park Zone     Public Facility Zone	Airport Zone     University Zone	
Zoning Ordinance Amendments	Travel Commercial Zone Wireless Facilities Steep Streets Landscape Trees Historic Preservation Multi-Family Site Design Review Residential Zone Amendments Neighborhood Meetings Accessory Dwelling Units Cottage Code Developments Sign Code Enforcement	Commercial Zone     Amendments     Industrial Zones     Site/Design Review	Planned Development     Land Division Standards

Slide from January 2017 City Council Meeting



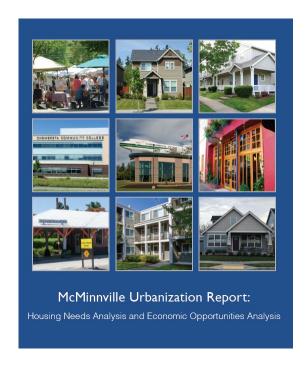
## **NEXT SIX MONTHS**

Long Range Plans	Comp Plan Amendments	Zoning Ordinance Amendments
Great Neighborhood Principles	Citizen Advisory Committee	Landscape and Tree
Annexation	Airport Zone	Wireless Facilities
BLI – Housing and Employment Lands	Park Zone	Historic Preservation
Three Mile Lane		Travel Commercial Zone



## DRAFT HNA/EOA AND URBANIZATION STUDY

- Applied for Grants 2017
- Appointed a Project Advisory Committee 2017/18
- Developed draft documents 2018/19/20
  - Housing Needs Analysis
  - Economic Opportunity Analysis
  - Public Lands Analysis





#### RAFT















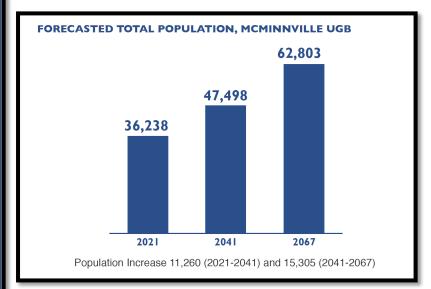




#### McMinnville Urbanization Report:

Housing Needs Analysis and Economic Opportunities Analysis











<30% MEDIAN HOUSEHOLD INCOME

HOMES

**509 HOMES** 



30%-50% MEDIAN HOUSEHOLD INCOME

> NEW HOMES

507 HOMES



80% MEDIAN HOUSEHOLD INCOME

> 15% NEW HOMES

719 HOMES



80%-120% MEDIAN HOUSEHOLD

INCOME

21%. NEW HOMES

**992 HOMES** 



>120%.

MEDIAN HOUSEHOLD INCOME

> 41%. NEW HOMES

**1,930 HOMES** 



## CONCLUSION: MCMINNVILLE HAS NEED FOR ADDITIONAL LAND SUPPLY

#### MCMINNVILLE NEEDS 1,399 ACRES TO ACCOMMODATE GROWTH THROUGH 2041

The land needs analysis indicates the City will need an additional 576 acres for housing in the 2021 to 2041 period. The City also needs about 280 acres for commercial employment and 70 acres for industrial employment during the 2021 to 2041 period.

	SURPLU	S (DEFICIT)
LAND USE TYPE	20-YEAR (2021-2041)	46-YEAR (2021-2067)
Residential	(576)	(1,481)
Public or Institutional	(473)	(780)
Industrial	(70)	(70)
Commercial	(280)	(494)
Total	(1,399)	(2,825)

Source: ECONorthwest

McMinnville Urbanization Report: Housing Needs Analysis and Economic Opportunities Analysis • 3

#### SHOULD McMINNVILLE GROW...



HIGHER DENSITY
RESIDENTIAL DEVELOPMENT
(epatrant applices, smaller lites, deplace & triplaces)

NO URBAN GROWTH BOUNDARY EXPANSION



MAINTAIN THE EXISTING MIX OF HOUSING TYPES

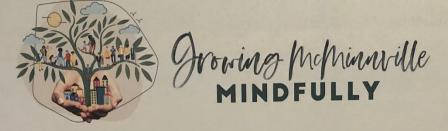
LARGE URBAN GROWTH BOUNDARY EXPANSION



ADDITION OF HIGHER DENSITY RESIDENTIAL DEVELOPMENTS AND SINGLE FAMILY HOMES

SMALL URBAN GROWTH BOUNDARY EXPANSION



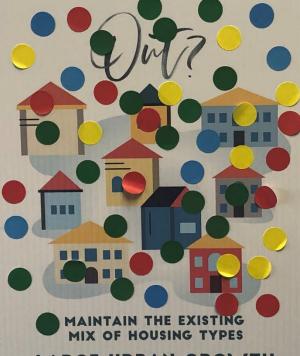


## SHOULD McMINNVILLE GROW...



HIGHER DENSITY
RESIDENTIAL DEVELOPMENT
(apartment complexes, smaller lots, diplexes & triplexes)

NO URBAN GROWTH BOUNDARY EXPANSION



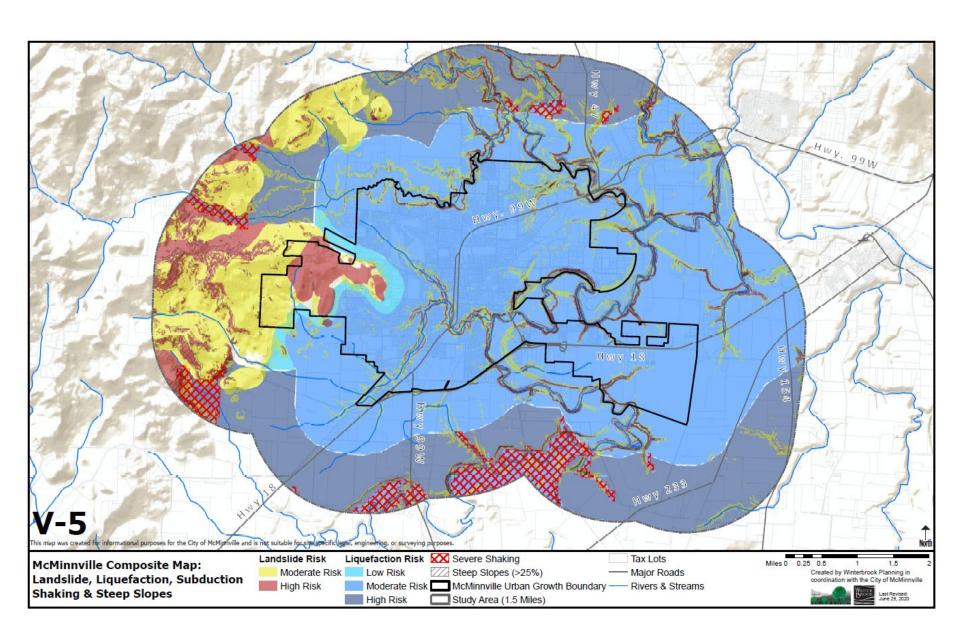
LARGE URBAN GROWTH BOUNDARY EXPANSION



ADDITION OF HIGHER DENSITY RESIDENTIAL DEVELOPMENTS AND SINGLE FAMILY HOMES

SMALL URBAN GROWTH BOUNDARY EXPANSION

#### **COMPOSITE HAZARD MAP – URA STUDY BOUNDARY**



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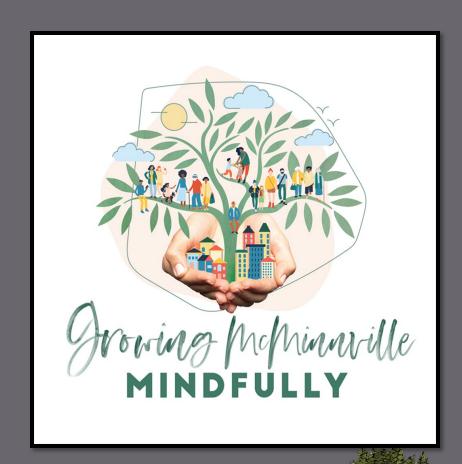
Land supply was quickly dwindling and the PAC conversations were demonstrating opposition, so went back to City Council ....

## January 21, 2020 CC Discussion

How do we move forward?

Is there a path for McMinnville that makes sense?

City Council Direction . . . .





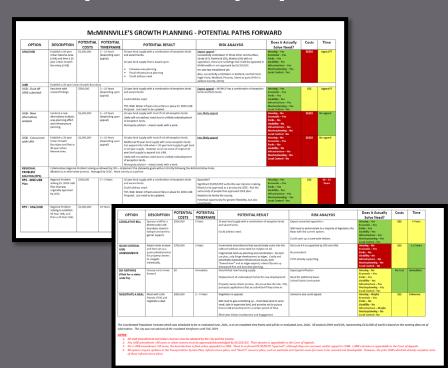
## POTENTIAL PATHS FORWARD

- 1. URA/UGB
- 2. UGB
  - a. Dust off 2003 Submittal, resubmit with revised findings
  - b. New alternatives analysis
  - c. Concurrent with URA
- 3. REGIONAL PROBLEM SOLVING
  - a. RPS 2003 UGB Plan
  - b. RPS URA/UGB
- 4. LEGISLATIVE BILL
- 5. QUASI-JUDICIAL UGB AMENDMENTS
- 6. DO NOTHING (Wait for a state-wide fix)
- 7. NEGOTIATE A DEAL



## **DECISION MAKING FILTER**

- 1. DOES IT ACHIEVE SUCCESS Reality not Monopoly
  - a. Housing
  - b. Economy
  - c. Parks
  - d. Livability
  - e. Infrastructure
  - f. Master planning
  - g. Local Control
- 2. ACHIEVEMENT OF GOALS
- 3. COSTS
- 4. TIME







### **CITY COUNCIL DIRECTED STAFF TO:**

## EVALUATE RESPONDING TO THE 2013 REMAND OF THE 2003 MGMUP





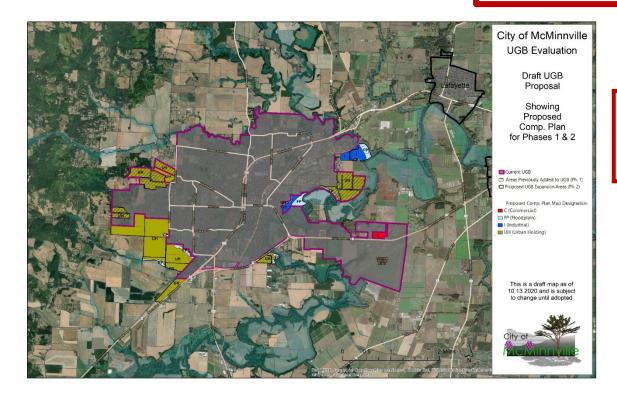
## MCMINNVILLE'S UGB REMAND RESPONSE:

We responded to the LCDC remand to the City of McMinnville for the MGMUP 2003-2023, first submitted in 2003 and modified in 2005.



#### MCMINNVILLE UGB AMENDMENT

Comprehensive Plan Designation	Phase I (2003)	Phase II (2020)	Gross Buildable Acres (to satisfy land need)
Urban Holding	259.00	595.40	854.40
Commercial		26.70	26.70
Industrial <sup>1</sup>		40.30	40.30
Total	259.00	662.40	921.40

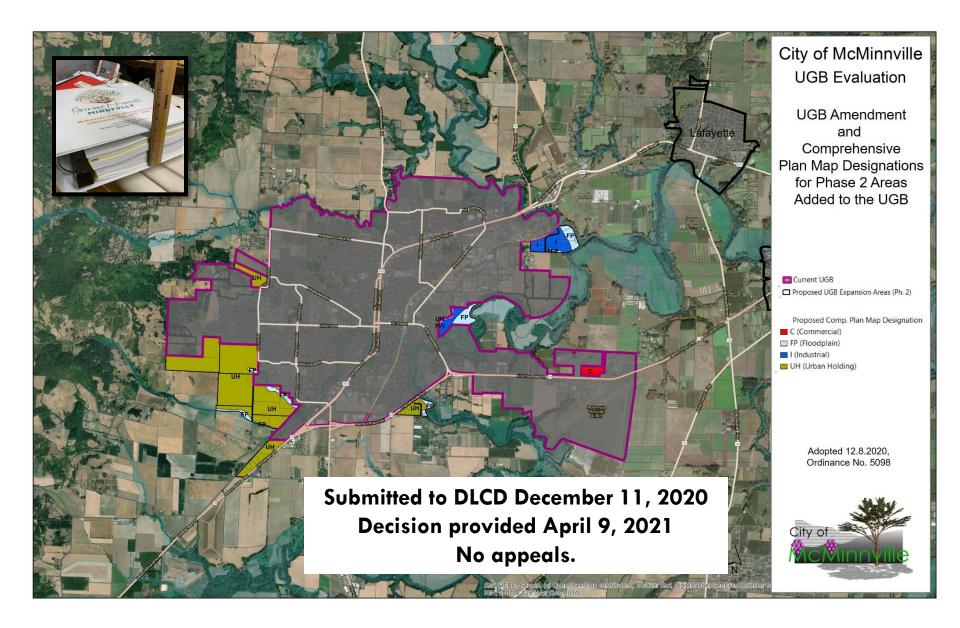


921.40 gross buildable acres

To serve a future population of 44,055 people.

Approximately 2,511 dwelling units, 254 acres of park land, 106 acres of employment land, and 121 acres of other public and semi-public uses.

## **MGMUP 2020 UGB AMENDMENT**



#### OAR 660-008-0045

## Housing Capacity Analysis Update Schedule for Oregon Cities with a population above 10,000 (Required by ORS 197.296)

OAR 660, Division 8 - Exhibit A

Adopted by the Land Conservation and Development Commission November 12, 2020. Updated November 23, 2020.

Cities to adopt updated Housing Capacity Analyses (HNA) by December 31<sup>st</sup> of the listed year.

	2022	2023	2024	2025	2026	2027
1	<b>Grants Pass</b>	Ashland	Bend	Springfield	Eugene	Central Point
2	Newport	Beaverton	Hermiston	The Dalles	Troutdale	Corvallis
3		Forest Grove	Sandy			Cottage Grove
4		Gresham				St. Helens
5		Happy Valley				
6		Hillsboro				
7	•	Lake Oswego	1			
8		McMinnville				
9	•	Medford		Adopt a r	new HNA	and BLI by
10		Milwaukie		Decembe	r, 2023	
11		Portland			•	
12		Tigard				
13		West Linn				
14		Wilsonville				

#### If we need more land . . . .

#### MCMINNVILLE NEEDS 1,399 ACRES TO ACCOMMODATE GROWTH THROUGH 2041

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662.40

Source: ECONorthwest

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## OPTION #1 - HB 2003 COMPLIANCE

OPTION		TIMEFRAME	соѕтѕ	NOTES
1.	Adopt draft HNA/EOA and	TOTAL = 2 – 3	\$15,000	Gets it done. Can use data from
	BLI, and submit UGB	Years	FY 20/21	most recent UGB. Likely to be
	Amendment by December, 2023 2 - 3 Years \$440,000	18 Months for 660-008-0045 compliance	\$175,000 FY 21/22 Efficiency Measures and	contested in appeals. However probably resolved by the time that the current UGB runs out of land.  URA – can start on URA immediately afterwards using the same data and
		URA	\$175,000 FY 22/23 UGB Development FY 23/24 \$75,000 URA	Will need to invest in consultants due to timeframe and other workload issues associated with the UGB Remand entitlement work.

## OPTION #2 – AMEND OAR TO EXTEND DEADLINE TO 2027

	OPTION	TIMEFRAME	COSTS	NOTES
2.	Request that the LCDC amend the Exhibit in 660- 008-0045 to put McMinnville in 2027  7 Years \$825,000	TOTAL = 7 Years  Would need to start the work in 2023.	\$200,000 in FY 23/24 HNA/EOA  \$300,000 in FY 25/26 Efficiency Measures and UGB	Defers the work but the city loses all of the work that it has done to this point and will need to reinvest.  Can use new population forecast and new census data.  Likely contested in court. Land
			\$250,000 in FY 26/27 UGB Development FY 27/28 \$75,000 URA	supply would become constrained again as City fights the proposal in court, creating a similar scenario to today.  URA – can start on URA immediately afterwards using the same data and documents.

## **OPTION #3 – SEQUENTIAL UGB**

	OPTION	TIMEFRAME	COSTS	NOTES
3.	Adopt existing draft	6 months for	FY 20/21	Allows City to use existing
	HNA/EOA and BLI in 2021,	first step.	\$15,000 to refresh	investment in data for HNA/EOA
	but ask to participate in the		the document – in	and BLI, conduct the efficiency
	sequential UGB program	Seq UGB – try	current budget.	measures and then defer work for a
	(OAR 660-025-0040).	to negotiate for	FV 22/22	UGB amendment if necessitated
		five years for two additional	FY 22/23 \$50,000 for	over the following 2 - 3 years, spreading out costs and workload.
	Work with DLCD to put	steps –	efficiency	spreading out costs and workload.
	together a work program	efficiency	measures	Would satisfy HB 2003
	that would allow for two	measures and		requirement.
	years to do efficiency	UGB	FY 23/24	·
	measures and two years to	amendment	\$150,000 UGB	UGB submittal prior to absorption
	UGB amendment.		Amendment	of current buildable land.
	ogs amendment.	TOTAL = 5 – 6	,	
	E C.V.	Years	FY 24/25	8 year sequence in HB 2003 would
	5-6 Years		\$100,000 UGB	start from 2023.
	\$390,000		Amendment	Likely contested in count
			FY 25/26	Likely contested in court.
			\$75,000	URA – can start on URA
			URA	immediately afterwards using the
				same data and documents that we
			TOTAL = \$390,000	have in existing draft information.

## **SEQUENTIAL UGB**

	OPTION	TIMEFRAME	COSTS	NOTES
3.	HNA/EOA and BLI in 2021, but ask to participate in the sequential UGB program (OAR 660-025-0040).	6 months for first step.  Seq UGB – try to negotiate for five years for two additional	FY 20/21 \$15,000 to refresh the document – in current budget. FY 22/23 \$50,000 for	Allows City to use existing investment in data for HNA/EOA and BLI, conduct the efficiency measures and then defer work for a UGB amendment if necessitated over the following 2 - 3 years, spreading out costs and workload.
	Work with DLCD to put together a work program that would allow for two years to do efficiency measures and two years to UGB amendment.	steps – efficiency measures and UGB amendment  TOTAL = 5 – 6 Years	efficiency measures FY 23/24 \$150,000 UGB Amendment	Would satisfy HB 2003 requirement.  UGB submittal prior to absorption of current buildable land.
	5-6 Years \$390,000	16015	\$100,000 UGB Amendment FY 25/26 \$75,000 URA TOTAL = \$390,000	8 year sequence in HB 2003 would start from 2023.  Likely contested in court.  URA – can start on URA immediately afterwards using the same data and documents that we have in existing draft information.

# Picking Up Where We Left Off



### **DOCUMENT UPDATES**

- Housing Needs Analysis
- **\*** Economic Opportunities Analysis
- Public Lands Need Analysis

Updates of 2019/2020 Drafts

#### **Update Buildable Lands Inventory:**

- Include new UGB amendment (662.40 acres)
- Include development through 12/31/21

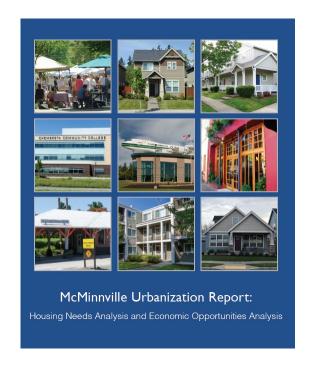
#### **Update Housing Capacity:**

- HB 2001 Missing Middle (Increase density assumptions)
- Rural Residential (Decrease density assumptions)



## UPDATE HNA/EOA AND URBANIZATION STUDY

- Applied for Grants 2022
- Appointed a Project Advisory Committee 2023
- Hired ECONorthwest
- Updated draft documents 2023
  - Housing Needs Analysis
  - Economic Opportunity Analysis
  - **❖ Public Lands Analysis**





### Housing Needs Analysis



### **GOAL 10 - HOUSING**

Goal 10, ORS 197.296, and OAR 660-008 require:

Housing needs analysis
Analysis of national, state and local trends
Historical density and mix
Needed housing by price and type

20-year supply of buildable land



### COMPONENTS OF HOUSING NEEDS ANALYSIS

- Determining Planning Horizon (2021 2041, 2041 2067, plus a five and ten-year look)
- Determining Population Forecast
- Buildable Lands Inventory what is available
- Housing Capacity how much housing can be built on current land inventory.
- Housing Need how much more land is needed to meet housing supply for planning horizon and project population growth.



### POPULATION FORECAST

#### Population Forecast Used:

McMinnville's 5-, 10-, 20-, and 46-Year Population Forecast, McMinnville UGB, 2021, 2026, 2031, and 2067

Source: Population Research Center, Portland State University, June 30, 2017.

36,238	38,985	41,813	47,498	62,803
2021	2026	2031	2041	2067
	(5-year)	(10-year)	(20-year)	(46-year)



### Buildable Lands Inventory



### STEPS IN THE BUILDABLE LANDS INVENTORY

- Gather and Assemble Data
- 2. Classify Land
- 3. Identify
  Constraints

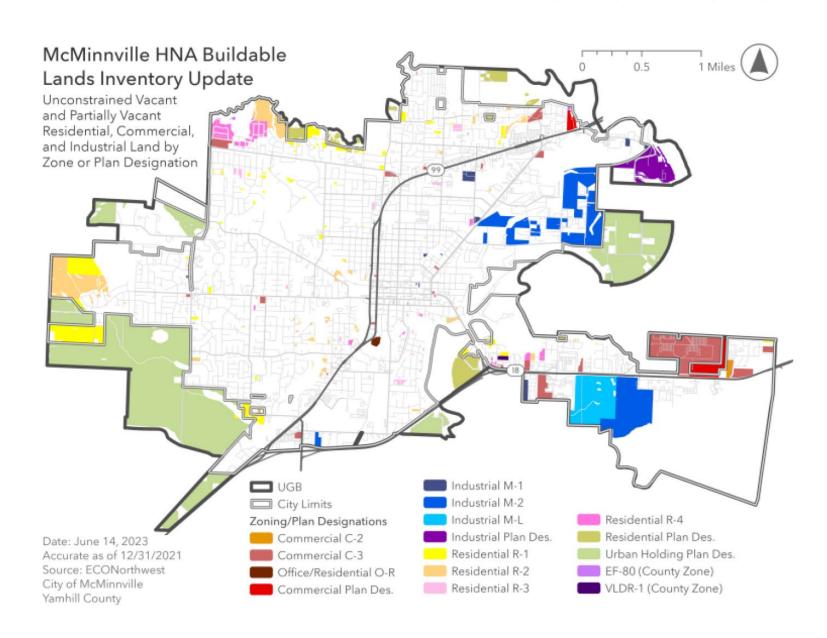
- 4. Identify
  Redevelopment
  Potential
- 5. Verification
- 6. Summarize Results

Figure 1. Framework for land and constraint classification in a buildable land inventory.

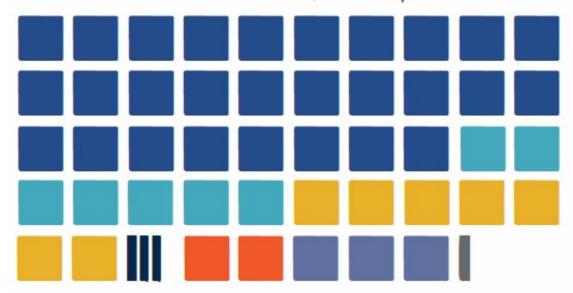
		Presence of Improvements		
			Developable	Developed
Constrained constrained Partially C	Prohibitively	Committed	No Capacity	
	Protected	No Capacity		
Conc	Partially Constrained		Partial Capacity	Potential Infill/ Redevelopment Capacity
	Unconstrained		Full Capacity	

#### McMinnville Buildable Lands Inventory

Vacant and Partially Vacant Residential, Commercial, and Industrial Land by Zone (or Plan Designation)



### MCMINNVILLE'S BUILDABLE VACANT AND PARTIALLY VACANT RESIDENTIAL LAND, BY ZONING DISTRICT, 2023 763 total acres 1 square represents 16 acres



448 acres, County Zoning

108 acres, R-1 Zoning

113 acres, R-2 Zoning

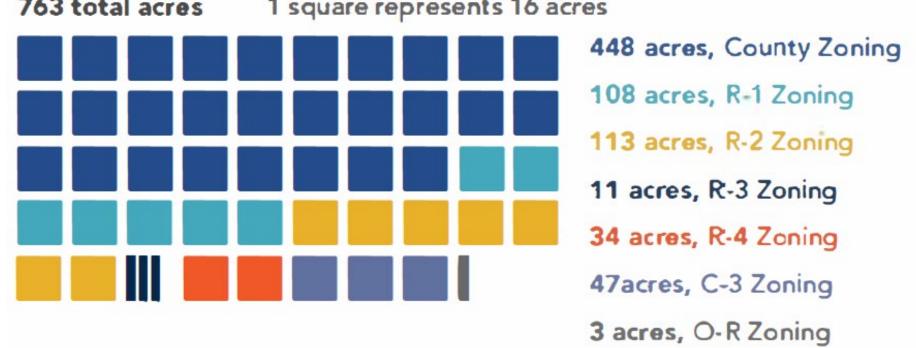
11 acres, R-3 Zoning

34 acres, R-4 Zoning

47acres, C-3 Zoning

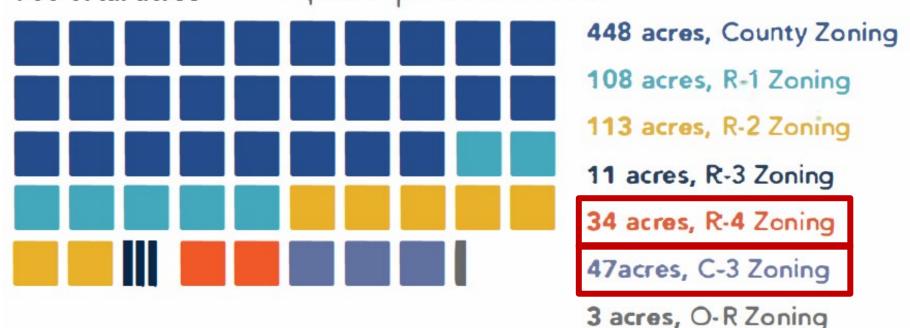
3 acres, O-R Zoning

## MCMINNVILLE'S BUILDABLE VACANT AND PARTIALLY VACANT RESIDENTIAL LAND, BY ZONING DISTRICT, 2023 763 total acres 1 square represents 16 acres



763 acres of vacant or partially vacant land. 448 acres (59%) are in county zoning. 131 acres (17%) are in Water Zone 2. 184 acres (24%) are in city zoning and have water service.

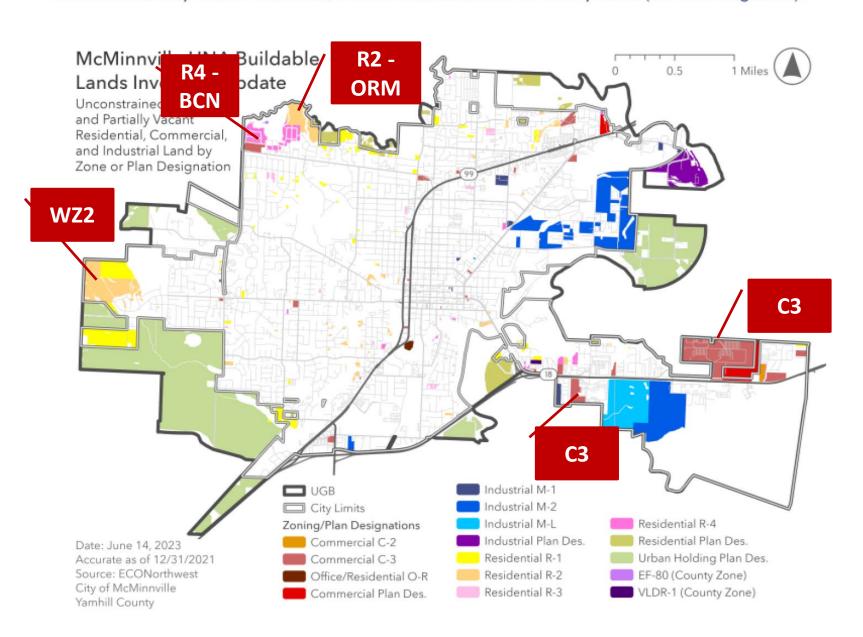
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#### McMinnville Buildable Lands Inventory

Vacant and Partially Vacant Residential, Commercial, and Industrial Land by Zone (or Plan Designation)

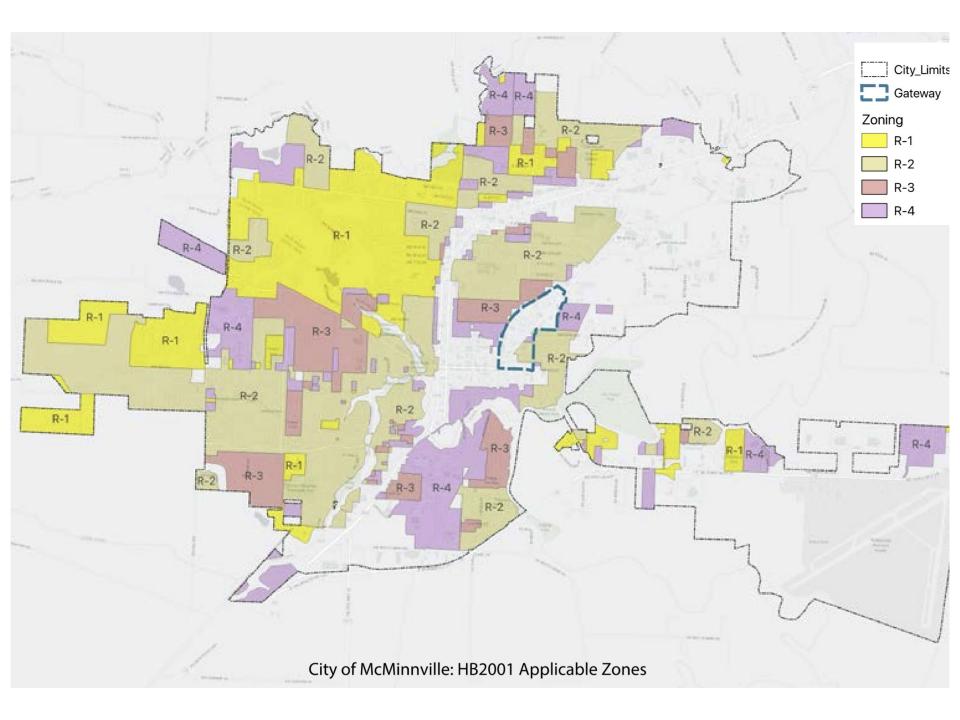


### HOUSING CAPACITY

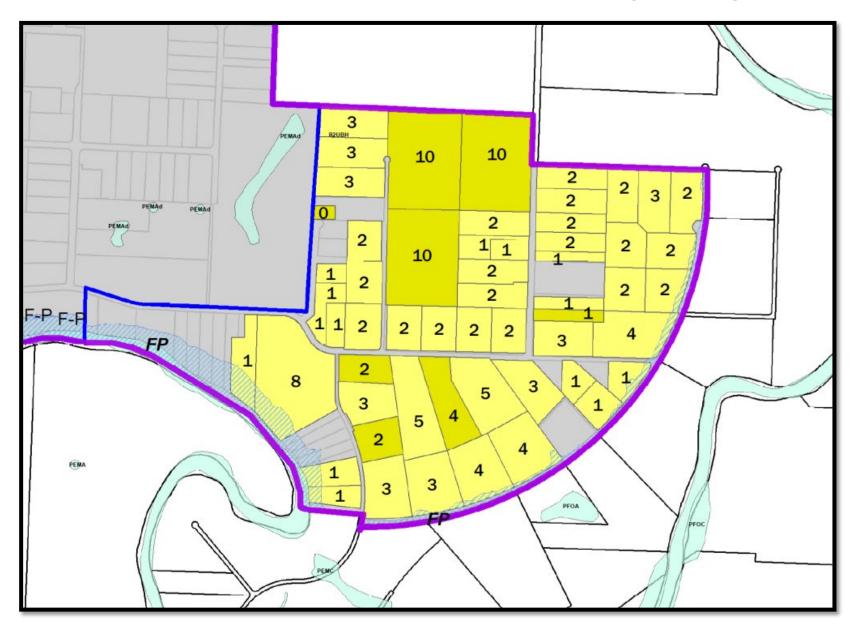


### HB 2001 Code Amendments – 3% More Capacity





### **Rural Residential Reduced Capacity**



# VALUES THAT SHAPE OUR HOUSING STRATEGIES

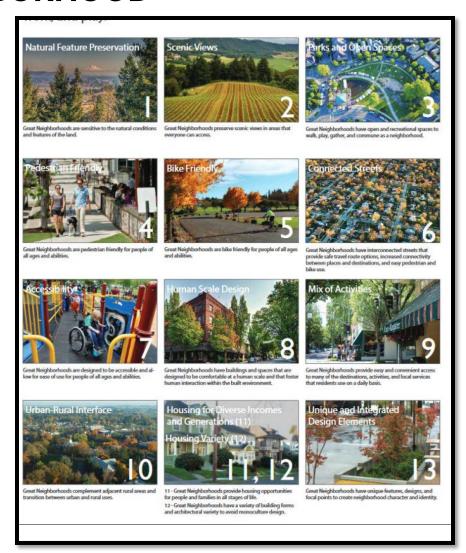


### EVERYBODY DESERVES TO LIVE IN A GREAT NEIGHBORHOOD

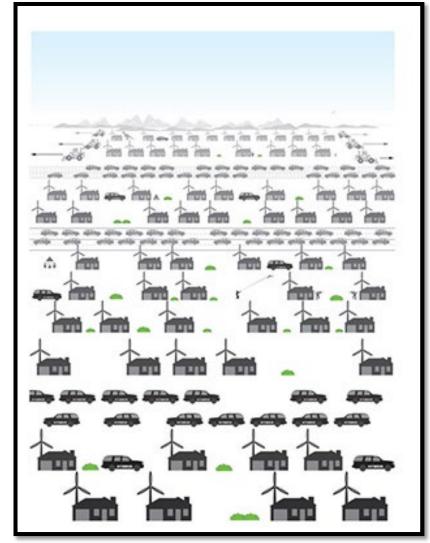
#### **Great Neighborhood Principles:**

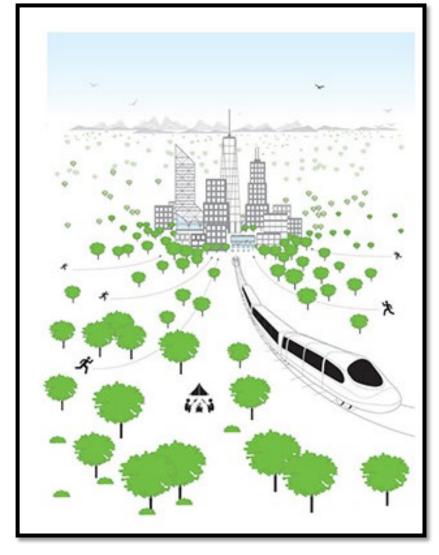
Great neighborhoods must have.

- Variety of housing types serving a variety of household incomes.
- Variety of housing types attractive to a variety of generations.
- Human Scale Design
- Unique and Integrated Design Elements



## WE DON'T LIKE SPRAWL BUT WE DON'T LIKE HIGH DENSITY





### WE SHOULD NOT ASSUME THAT ALL MULTI-FAMILY HOUSING IS LOW INCOME



## WE SHOULD NOT PUSH ALL LOWER INCOME HOUSEHOLDS INTO MULTI-FAMILY HOUSING

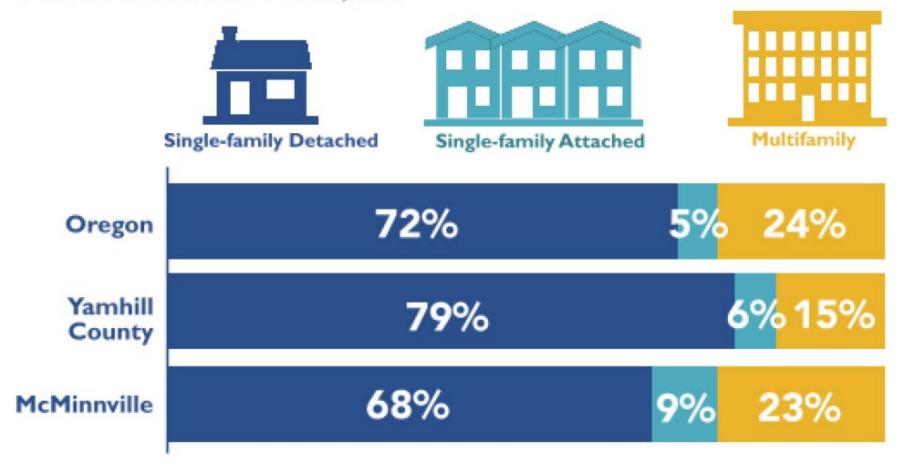


### **HOUSING CHOICE IS IMPORTANT**

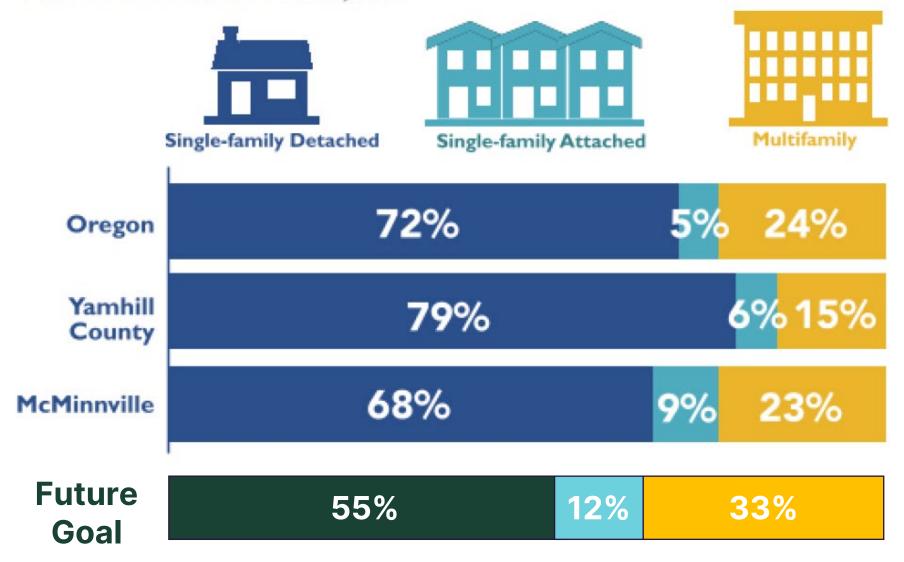
	Extremely Low Income (≤ 30% of MHI) 483 HH in 20 Year Forecast 11% of total units	Very Low Income (30 – 50% of MHI)  482 HH in 20 Year Forecast 11% of total units	Low Income (50-80% of MHI) 683 HH in 20 Year Forecast 15% of total units	Middle Income (80 - 120% of MHI) 943 HH in 20 Year Forecast 21% of total units	High Income (≥ 120% of MHI) 1,833 HH in 20 Year Forecast 41% of total units
Single Family Detached	Tiny Home Villages Mobile Homes	Tiny Home Villages Mobile Homes Manufactured Homes Single Family Detached – Habitat and CHB, Section 8	Tiny Home Villages Mobile Homes Manufactured Homes Cottage Clusters Small Lot Subdivisions Single Family Detached – Habitat and CHB, Section 8	Single Family Detached Cottage Clusters Small Lot Subdivisions	Single Family Detached Cottage Clusters Small Lot Subdivisions
Single Family Attached		Common Wall Duplexes – Section 8 Townhomes – Section 8	Common Wall Duplexes – Section 8 Townhomes – Section 8	Common Wall Duplexes Townhomes	Common Wall Duplexes Townhomes
Multi-Family	Duplexes – Section 8 Triplexes – Section 8 Quadplexes – Section 8 Apartments – Section 8 Apartments - Subsidized	Duplexes – Section 8 Triplexes – Section 8 Quadplexes – Section 8 Apartments – Section 8 Apartments - Subsidized	Duplexes – Section 8 Triplexes – Section 8 Quadplexes – Section 8 Apartments – Section 8 Apartments - Subsidized	Duplexes Triplexes Quadplexes Apartments Condos	High End Duplexes High End Triplexes High End Quadplexes Apartments Condos



#### MIX OF HOUSING TYPES, 2017



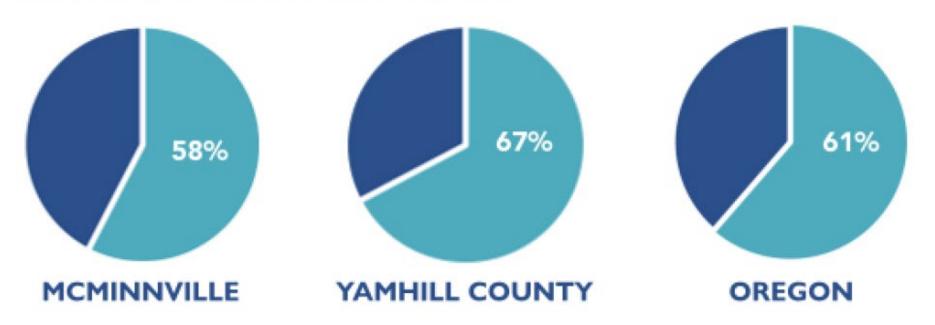
### MIX OF HOUSING TYPES, 2017



# EXISTING HOUSING CONDITIONS



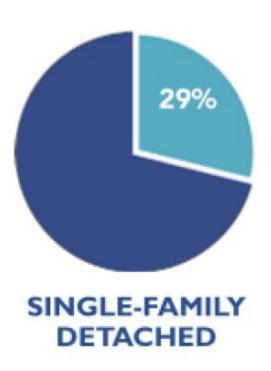
#### PERCENT OF HOUSING UNITS THAT ARE OWNER-OCCUPIED, 2016

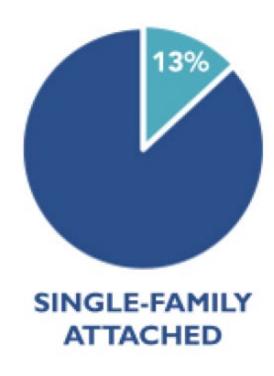


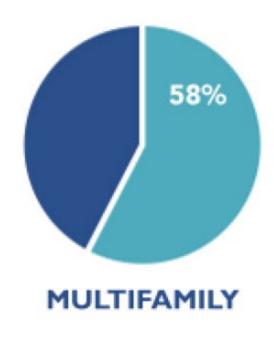
A majority of McMinnville's housing is owner-occupied.

Most of McMinnville's homeowners (95%) live in single-family detached housing.

### PERCENT OF MCMINNVILLE'S HOUSING UNITS THAT ARE RENTER-OCCUPIED BY TYPE OF HOUSING, 2016







A majority of renters in McMinnville live in multifamily housing.

McMinnville has a larger share of renters than both the county and state.

### PERCENT OF HOUSEHOLDS THAT ARE COST BURDENED OR SEVERELY COST BURDENED, 2016



2021 ACS shows that 26.5% of McMinnville households (1,184) are severely cost burdened, putting McMinnville in a new category of housing distress statewide.

Other Cities that are Severely Ren	t Burdened	Cities that are not Severely Rent	Burdened
Corvallis	37.7%	Springfield	24.8%
Happy Valley	35.8%	Silverton	24.6%
Klamath Falls	32.3%	Redmond	24.7%
Monmouth	33.2%	Astoria	24.6%
Gresham	33.1%	Lincoln City	23.9%
Baker City	31.5%	Albany	23.7%
Ashland	31.0%	Milwaukie	23.6%
Cottage Grove	31.0%	Molalla	23.5%
Troutdale	30.5%	Oregon City	23.5%
Eugene	30.5%	Canby	23.4%
Sandy	30.3%	Keizer	23.3%
Forest Grove	29.9%	Newport	23.2%
Grants Pass	28.6%	Sweet Home	21.0%
Lake Oswego	28.5%	Coos Bay	22.7%
The Dalles	27.4%	Coos Bay	22.7%
Medford	27.2%	Independence	22.6%
Wilsonville	27.2%	Beaverton	22.3%
Salem	27.1%	Newberg	21.9%
McMinnville	26.5%	Prineville	20.5%
West Linn	26.0%	Roseburg	19.3%
Tigard	25.8%	Cornelius	19.1%
Tualatin	25.8%	Fairview	18.2%
Woodburn	25.8%	Central Point	17.1%
La Grande	25.6%	Ontario	17.7%
Bend	25.5%	Hillsboro	15.0%
Gladstone	25.5%	North Bend	15.0%
Lebanon	25.3%	St Helens	13.8%
Pendleton	25.3%	Sherwood	13.7%
Portland	25.2%	Hermiston	10.6%

## Affordability is critical and an increasing problem in McMinnville

### If your household earns....

\$15,000

(30% of MFI)

(50% of MFI)

\$25,150

\$40,240

(80% of MFI

(100% of MFI)

\$50,300

\$55,400

\$60,400

(120% of MFI)

Then you can afford....

\$375 monthly rent \$630 monthly rent

OR

\$1,000 monthly rent

OR

\$1,260 monthly rent

OR

\$1,510 monthly rent

OR

\$45,000-\$53,000

home sales price

\$75,000-\$88,000 home sales price

\$141,000-\$161,000

home sales price

\$176,000-\$201,000

home sales price

\$211,000-

\$242,000

home sales price



.5 FTE, earning minimum wage \$13,000



Food Processor \$25,490



Healthcare Support \$36,705



Real Estate Broker \$52,287



Firefighter \$65,904

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home sales price

monthly rent OR

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home sales price



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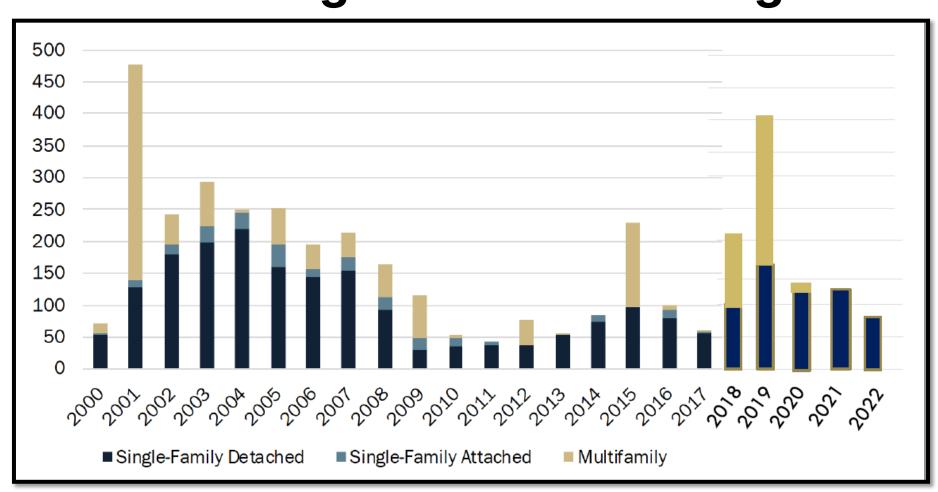
Real Estate Broker \$52,287



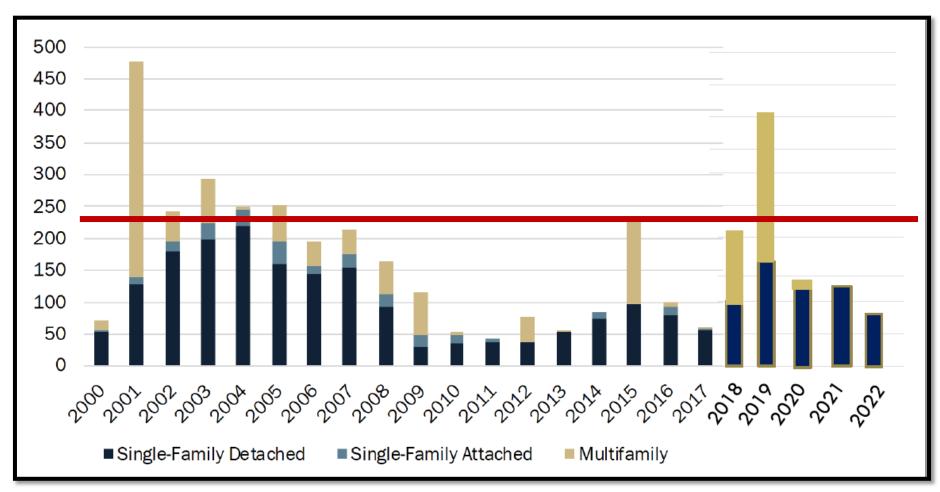
Firefighter \$65,904

## Housing supply contributes to affordability and supply is an increasing problem

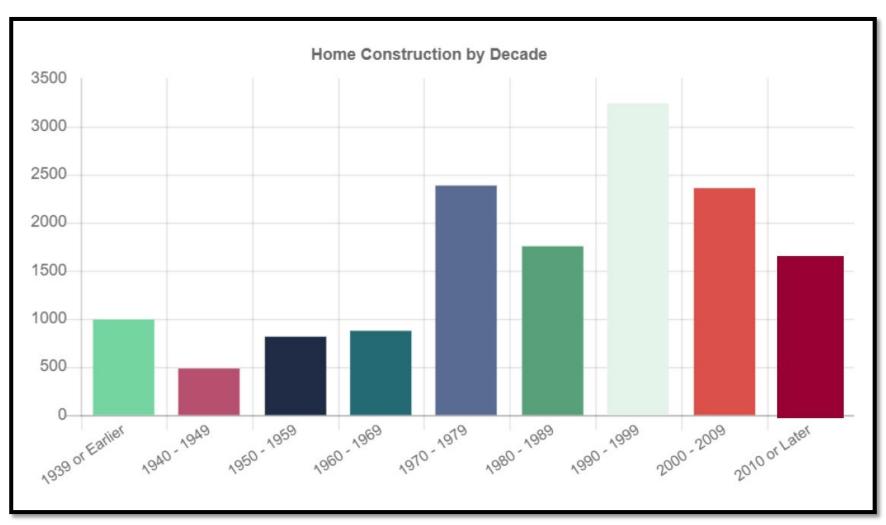
### **Building Permits – Housing**



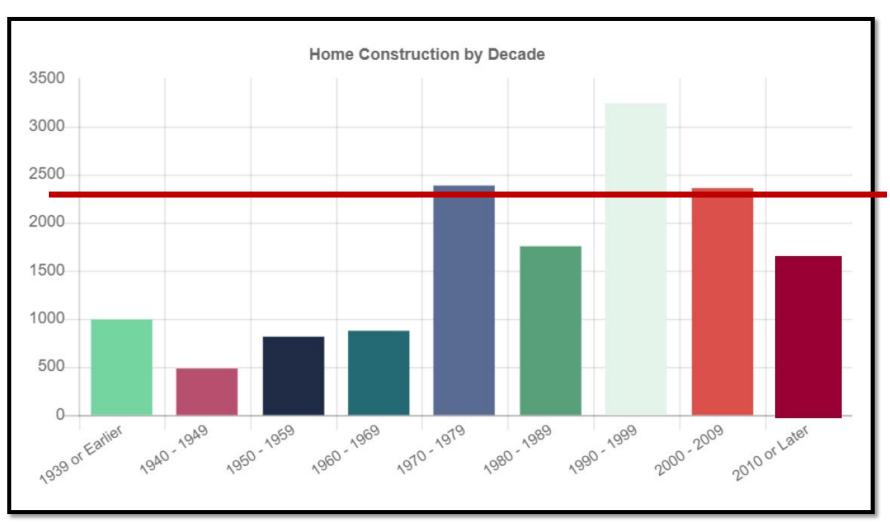
# Building Permits – Housing (Goal = 233/Year)



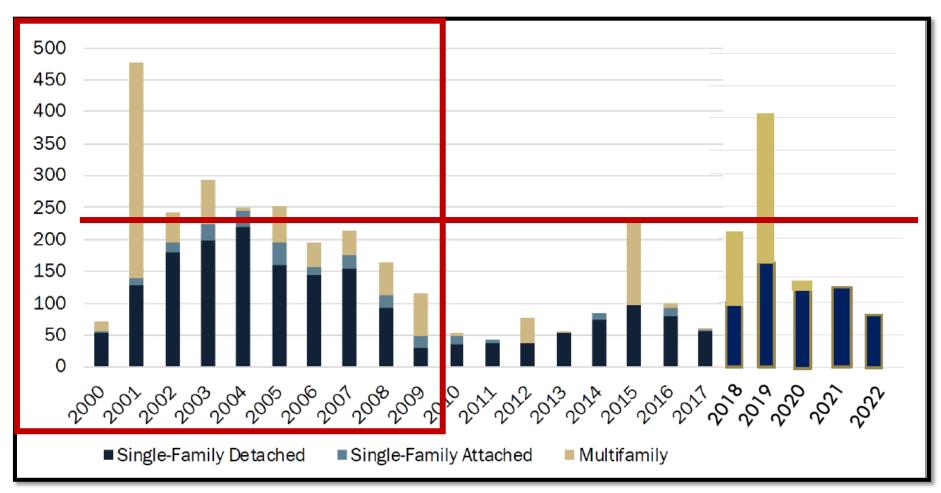
# **Building Permits – Housing** (by decade)



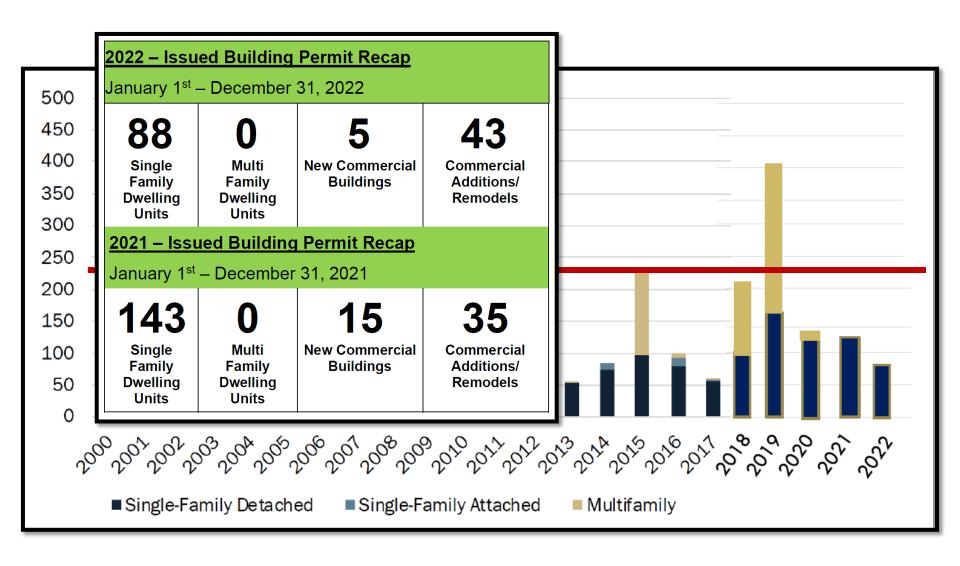
# **Building Permits – Housing** (by decade)



# Building Permits – Housing (Goal = 233/Year)



## **Building Permits - Housing**



## RESULTS



## DEFICIT OF LAND FOR NEW HOUSING, MCMINNVILLE UGB, 2021-2041

A deficit of 1,101 dwelling units results in a deficit of:



#### LAND NEED FOR HOUSING

To serve a population of 47,498 in 2041, the City of McMinnville needs an additional 202 gross buildable acres dedicated to housing.

Planning Horizon	Land Need
2021 – 2041 (UGB)	202 Acres
2041 – 2067 (Urban Reserve Area)	1066 Acres



## ECONOMIC OPPORTUNITY ANALYSIS





## Economic Opportunity Analysis (660-009-0015)

Five main steps

Review national, state, and

local trends

Identification of Required Site Types

Inventory of Industrial and other Employment

Land Needs

Assessment of Community Economic Development Potential Vicionia

Visioning through Citizen Involvement

## Reordering the steps

Customize it to your local needs.

Identification Assessment Inventory of Review Visioning Industrial and of Community of Required national, through **Economic** Site Types other state, and Citizen **Employment** Development local trends Involvement Potential Land Needs

#### OAR 660-009-0015

- 1) Review of National, State, Regional, County and Local Trends.
- 2) Identification of Required Site Types
- 3) Inventory of Industrial and Other Employment Lands
- 4) Assessment of Community Economic Development Potential
- 5) Community Economic Development Visioning



#### OAR 660-009-0015 (5)

(5) Cities and counties are strongly encouraged to assess community economic development potential through a VISIONING or SOME OTHER PUBLIC INPUT based process in conjunction with state agencies. Cities and counties are strongly encouraged to use the assessment of community economic development potential to form the community economic development objectives pursuant to OAR 660-009-0020(1)(a).g



#### OAR 660-009-0020(1)

- 1) Comprehensive plans subject to this division must include policies stating the economic development objectives for the planning area. These policies must be based on the community economic opportunities analysis prepared pursuant to OAR 660-009-0015 and must provide the following:
  - (a) Community Economic Development Objectives.
  - (b) Commitment to Provide a Competitive Short-Term Supply.
  - (c) Commitment to Provide Adequate Sites and Facilities.



#### HISTORY OF DIALOGUE

- 2001 Adopted EOA
- 2013 Adopted Updated EOA
- 2020 Drafting Updated EOA



#### HISTORY OF DIALOGUE

- 2001 Adopted EOA
- 2013 Adopted Updated EOA

- 2017 New ED Goals
- 2018 New Economic Development Strategic Plan

2020 - Drafted Updated EOA

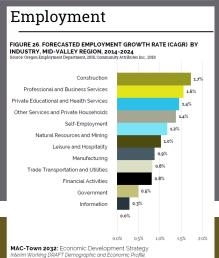


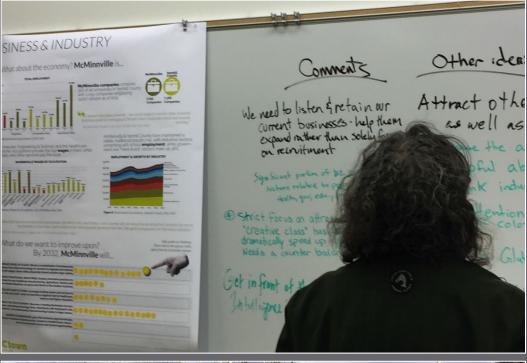


#### **PROCESS**











#### **STRENGTHS**

- · High quality of life to boast about and attract investment
- · Strong, widely-recognized downtown
- Robust wine and tourism economy, as well amenities that bring visitors
- Well known regionally and nationally as a de assets
- · Balanced employment across industry sector
- Presence and involvement of postsecondar Community College)
- Location advantages:
  - Good location in proximity to major m
  - High quality soils in surrounding areas, climate suited for agriculture
  - · Natural environment assets nearby, including Yamhill River, access to the ocean and mountains

#### **OPPORTUNITIES**

- Proximity to Portland allows McMinnville to capitalize on urban infrastructure and amenities
- Local airport has comparative advantages over other regional airports
- Highway 99 bypass: future completion will improve access to McMinnville
- A stronger framework for regional collaboration, improved opportunity in surrounding communities
- Opportunity sites for new downtown development
  - New housing development higher density, diversity of types, live-work unite
- Improved connections to the University of Oregon and Oregon State University
- Stronger branding and improved gateways into McMinnville
- Innovation in agriculture and food systems,
  - Wine-oriented makerspace
  - Food hub
  - \$6M gift to Linfield College's wine program
  - Expanded culinary and craft beverage retail offerings
- Better use of recreational assets
  - Creating new trails
  - Hosting tournaments and events
  - Improvements to the Community Center and pool
  - Bike tourism, improved and expanded bike routes

#### **WEAKNESSES**

- · Relatively low educational attainment
- A limited labor pool for local companies and those looking to relocate
- Difficult access to and from I-5 and no near-term possibility of a more direct connection
- End-of-the-line location for wine country visitors coming from the Portland area
- · Lack of housing options
- · Low levels of professional and office-using employment
- Comparatively high poverty rates and low median household income

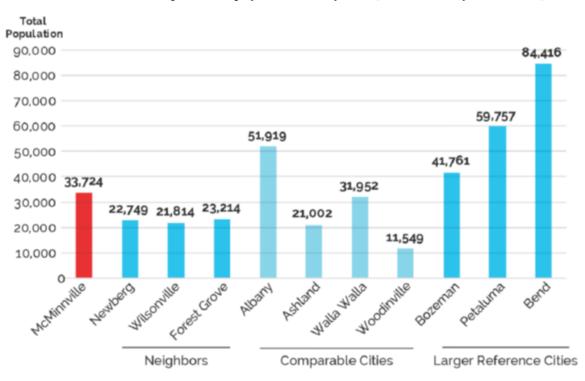
#### **THREATS**

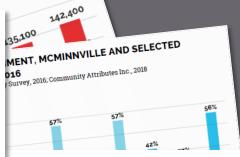
- · Limited land availability for residential, commercial and industrial development
- Regulatory challenges associated with UGB expansion
- · Worsening housing affordability
- Brain drain due to local graduates leaving for other job markets
- Absorption of projected growth without detrimental impacts to character, congestion, affordability
- Future oversaturation of wine/tourism and increasing concentration of low-wage service industry jobs
- Need to find a sustainable solution to homelessness
- Future impacts of climate change on agriculture and related industries, including tourism

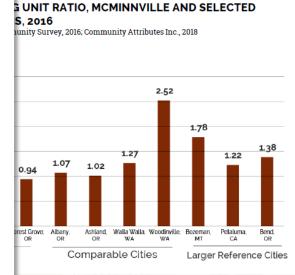
# DATA PROFILE - KEY FINDINGS CAGR. C

#### FIGURE 1. ESTIMATED TOTAL POPULATION, MCMINNVILLE AND SELECTED COMPARISON JURISDICTIONS, 2016

Source: U.S. Census Bureau Longitudinal Employer-Household Dynamics, 2016; Community Attributes Inc., 2018



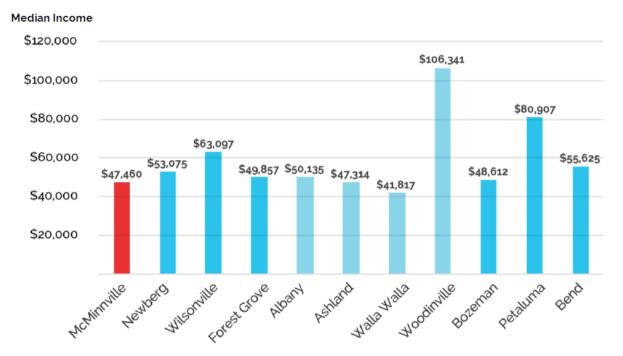




#### Income and Wages

#### FIGURE 30. MEDIAN HOUSEHOLD INCOME, CITY OF MCMINNVILLE AND SELECTED COMPARISON JURISDICTIONS, 2016

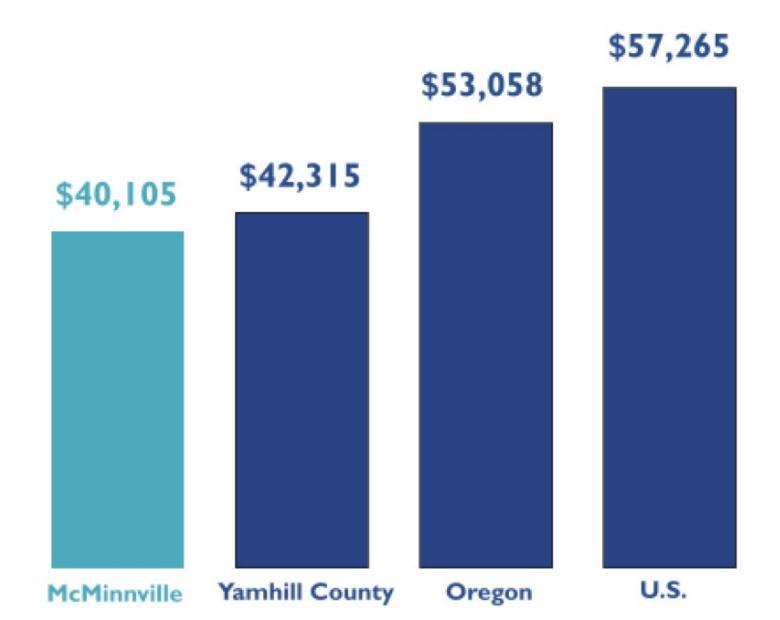
Source: U.S. Census Bureau American Community Survey, 2016; Community Attributes Inc., 2018



- McMinnville's median household income is lower than most selected comparison cities; Ashland and Walla Walla are lower.
- McMinnville's median household income is lowest among the selected neighboring cities.
- Among selected comparison cities, Woodinville and Wilsonville are closest to major metro areas are have comparatively higher median household incomes.

#### AVERAGE ANNUAL PAY

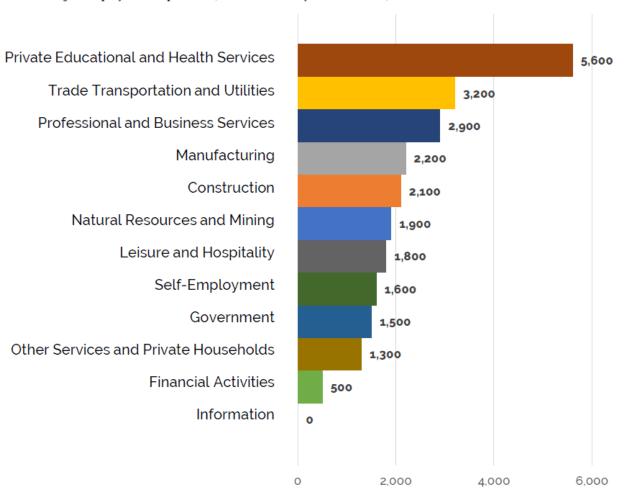
Oregon Employment Department: Oregon Labor Market Information System, U.S. Bureau of Labor Statistics



### Employment

#### FIGURE 27. FORECASTED EMPLOYMENT GROWTH (JOBS) BY INDUSTRY, MID-VALLEY REGION, 2014-2024

Source: Oregon Employment Department, 2016; Community Attributes Inc., 2018



- Educational and Health
  Services, the largest industry
  sector in Yamhill County, is
  expected to add 5,600 jobs in
  the Mid-Valley Region, more
  than other industry sector.
- Trade, Transportation and Utilities and Manufacturing are drivers of demand for industrial space; these sectors together are expected to add 5,400 jobs in the Mid-Valley Region by 2024.

#### **JOBS BY SECTOR, MCMINNVILLE, 2017**

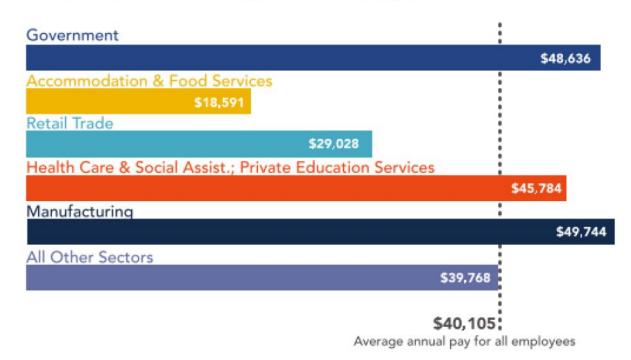
Source: Oregon Employment Department, Quarterly Census of Employment and Wages

1square represents 500 jobs

Government:	2,082 employees / <b>14</b> %
Accommodation & Food Services:	1,503 employees / <b>10</b> %
Retail Trade:	2,170 employees / <b>15</b> %
Health Care & Social Assist.; Private Education Services:	3,159 employees / <b>21</b> %
Manufacturing:	2,277 employees / <b>15</b> %
All Other Sectors:	3,773 employees / <b>25</b> %

Food and Beverage manufacturing accounts for about one quarter of McMinnville's employment in the manufacturing sector.

#### **AVERAGE PAY BY SECTOR, MCMINNVILLE, 2017**



McMinnville's employment in Healthcare, Social Assistance, and Private Education has the largest share of employment and higherthan-average wages.

#### **Strategic Framework**

#### FOUNDATIONAL GOALS AND STRATEGIES...

are meant to be broadly beneficial across multiple industry sectors.

- 1. Accelerate Growth in Living-Wage Jobs Across a Balanced Array of Industry Sectors
- 2. Improve Systems for Economic Mobility and Inclusion
- 3. Maintain and Enhance our High Quality of Life

#### TARGET SECTOR GOALS AND STRATEGIES...

are intended to pursue opportunities and improve outcomes within clusters or sectors of related industries.

- 4. Sustain and Innovate within Traditional Industry and Advanced Manufacturing
- 5. Foster Opportunity in **Technology and Entrepreneurship**
- 6. Be a Leader in **Hospitality and Place-Based Tourism**
- 7. Align and Cultivate Opportunities in Craft Beverages and Food Systems
- 8. Proactively Assist Growth in Education, Medicine and Other Sciences

#### COMPONENTS OF ECONOMIC OPPORTUNITY ANALYSIS

- Determining Job Growth in Planning Horizon (2021 2041, 2041 – 2067, based on population growth)
- Determine Jobs/Acre for Industrial and Commercial Uses
- Buildable Lands Inventory what is available
- Capacity how many new jobs will be developed on current land inventory.
- Need how much more land is needed to meet employment needs for planning horizon and project population growth.



#### **EMPLOYMENT FORECAST**

Exhibit 1. Population and employment forecasts, McMinnville UGB, 2021-2041, 2021-2067

Year	Population	Total Employment
2021	36,238	22,157
2041	47,498	29,042
2067	62,803	38,158
Change 2021-2041		
Number	11,260	6,885
Percent	31%	31%
AAGR	1.36%	1.36%
Change 2021-2067		
Number	26,565	16,001
Percent	73%	72%
AAGR	1.20%	1.19%

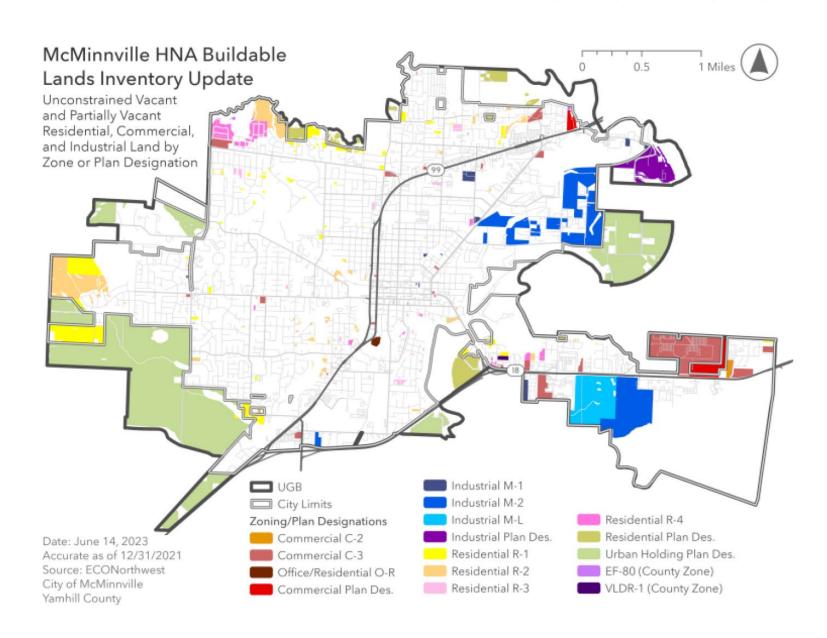
Source: ECONorthwest

## Buildable Lands Inventory

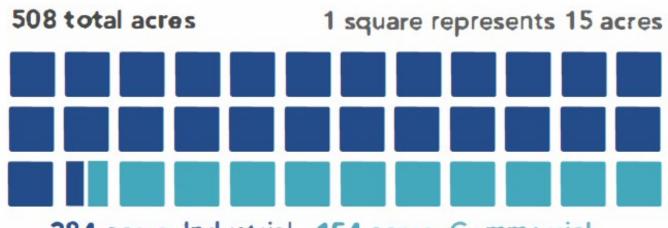


#### McMinnville Buildable Lands Inventory

Vacant and Partially Vacant Residential, Commercial, and Industrial Land by Zone (or Plan Designation)



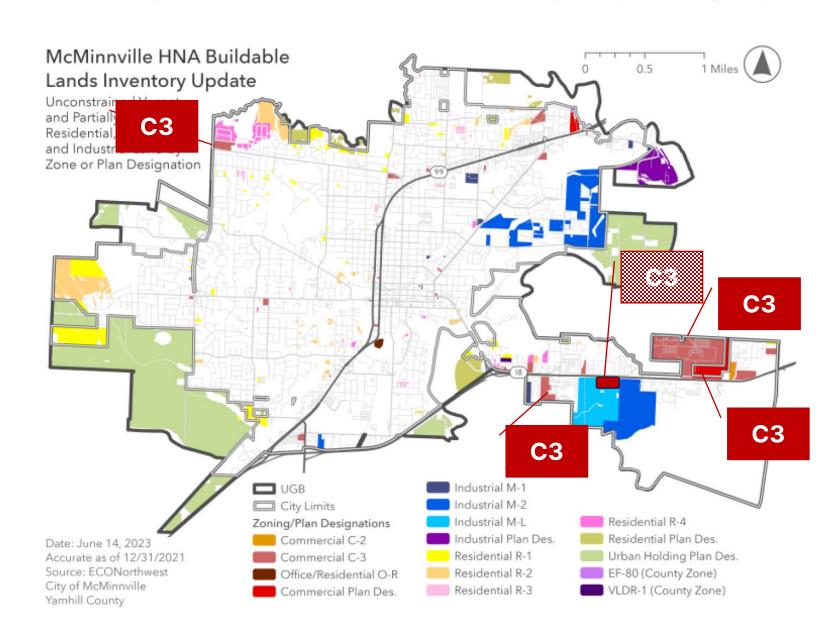
## MCMINNVILLE'S BUILDABLE VACANT & PARTIALLY VACANT COMMERCIAL & INDUSTRIAL LAND, BY ZONING DISTRICT, 2023



384 acres, Industrial 154 acres, Commercial

#### McMinnville Buildable Lands Inventory

Vacant and Partially Vacant Residential, Commercial, and Industrial Land by Zone (or Plan Designation)



## **EMPLOYMENT CAPACITY**



Exhibit 52. Forecast of employment growth by land use type, McMinnville UGB, 2021–2026, 2021–2031, 2021–2041, and 2021–2067

	New Employment Growth			
	5-year	10-year	20-year	46-year
Land Use Type	(2021-2026)	(2021-2031)	(2021-2041)	(2021-2067)
Industrial	417	834	1,667	3,582
Retail Commercial	96	192	383	1,477
Office & Commercial Services	864	1,729	3,458	7,742
Tourism Services	317	635	1,269	2,363
Government	27	54	108	837
Total	1,721	3,443	6,885	16,001

Source: ECONorthwest

Exhibit 55. Demand for vacant land to accommodate employment growth, McMinnville UGB, 2021–2041

		Employees per		
	New Emp. on	Acre	Land Demand	Land Demand
Land Use Type	Vacant Land	(Net Acres)	(Net Acres)	(Gross Acres)
Industrial	1,584	11	144	153
Commercial	4,749	23	206	252
Total	6,333		351	405

Source: ECONorthwest

#### Other Land Needs not in the Forecast

#### See Exhibit 57 in the EOA document

- § Community Center/Recreation Center
- § Outdoor Stage/Amphitheater
- § See Ya Later Foundation Champions Center
- § Arts and Culture Event Center
- § Evergreen Aviation & Space Museum

- § Wings and Waves
- § Conference Center
- § Equestrian Center
- § Food Hub & Public Market
- § Makerspace/Innovation Hub

Total of 104 acres

Decreased to 49 acres land need

## **EXOGENOUS LAND NEED**



**PLANNERS NETWORK MEETING, 01.30.20** 



#### **EXOGENOUS SITE NEEDS**

#### **Economic Development Strategic Plan:**

- 8 Goals
- 57 Strategies
- ~180 Potential Tasks or Projects
  - 57 with land-use or site-related needs
    - 47 addressed within employment forecast
    - 10 with unique additional "exogenous" land needs



## Summary of Exogenous Land Needs

Use	Land Need	EDSP	
1. Community Center/Recreation Facility	10 acres	3.2.2	
2. Outdoor Stage/ Amphitheater	5 acres plus parking	3.2.1.	
3. State/Regional Recreational Facility	28 acres (4 acres for buildings, 6 acres for parking, 12 acres for 6 athletic fields, 6 acres for associated facilities)	3.2	
4. Arts and culture focused event center	3.5 acres	3.3	
5. Evergreen Aviation and Space Museum	27 acres		
6. Wings and Waves	Location-specific land need at existing partially vacant site	6.3.	
7. Conference Center:	5 acres	6.4	
8. Equestrian center with supporting commercial activity inside UGB	20 acres in UGB, larger footprint outside	6.3	
9. Food hub and public market	3.5 acres	3.2.2.	
10. Makerspace/innovation hub/ fabrication center	2 acres	6.3.	
TOTAL	104 acres		



## RESULTS



#### LAND NEED FOR EMPLOYMENT

To serve a population of 47,498 in 2041, the City of McMinnville needs an additional 188 gross buildable acres dedicated to housing.

Planning Horizon	Land Need
2021 – 2041 (UGB)	29 Industrial 159 Commercial
2041 – 2067	176 Industrial
(Urban Reserve Area)	237 Commercial



## FORECASTED DEMAND FOR LAND TO ACCOMMODATE EMPLOYMENT, 2021-2041

McMinnville does not have enough land to accommodate commercial and industrial employment growth over the next 20 years. The City has a deficit of about 29 acres of industrial land and 159 acres of commercial land.



## LAND ADDED TO THE UGB IN 2020 FOR PUBLIC USES COMPARED WITH ESTIMATED PUBLIC LAND NEEDS THROUGH 2041

	ADDITIONAL LAND NEED (ACRES)		
CATEGORY OF LAND NEED	UGB EXPANSION FOR 2003-2023 PHASE 2	PUBLIC LAND NEED THROUGH 2041	SURPLUS OR (DEFICIT)
Parks	254	392	(138)
Schools (McMinnville SD)	54	10	44
Private Schools (colleges)	2	0	2
Religious (churches)	48	38	9
Government (City, County, State, Federal)	1	16	(15)
Semi-public Services (Water & Light)	25	21	4
Total	383	477	(94)

#### LAND NEED FOR EMPLOYMENT

#### Land Deficiency Identified (gross buildable acres):

Planning Period	Housing Land Need	Employment Land Need	Public / Institutional Land Need	Total
2021 – 2041 (Urban Growth Boundary)	202 Acres	29 Industrial 159 Commercial 188 Acres	94 Acres	484 Acres
2041 – 2067 (Urban Reserves Area)	1066 Acres	176 Industrial 237 Commercial 413 Acres	298 Acres	1626 Acres

How are we going to meet the need?

#### HOW ARE WE GOING TO MEET THE NEED

#### Land Use Efficiencies, (December 31, 2024)

Higher Density Housing
Higher Density Jobs/Acre — Innovation Center
Commercial Rezone on Highway 18

#### **UGB Amendment (December 31,2025)**

#### **NEXT STEPS FOR LAND NEEDS ANALYSIS**

<u>September 7, 2023 – Planning Commission</u> <u>Public Hearing</u>

City Council Public Hearing and Adoption

Submittal to the State, December 31, 2023

Product	Consultant Expenses	In-Kind Staff Support	Total (Consultant + In- Kind Staff Support)
Housing Production Strategy (Required by HB 2003 (2019)) Deadline: December 31, 2024	\$35,000	\$15,000 (.15 FTE)	\$50,000
Land-Use Efficiencies (Required by HB 2003 (2019)) Deadline: December 31, 2024	\$50,000	\$50,000 (.50 FTE)	\$100,000
UGB Amendment (Required by HB 2003 (2019)) Deadline: December 31, 2025	\$250,000	\$100,000 (.75 fte)	\$350,000
TOTAL	\$335,000	\$165,000	\$500,000
URBAN RESERVE AREA  Deadline: December 31, 2027	\$250,000	\$100,000 (.75 fte)	\$350,000

Start work for HB 2003 requirements for HNA and Concurrency	July 1, 2027	???	
HB 2003 Compliance	December 31, 2031	???	

## **QUESTIONS?**

